

# Approved for Release by the Senate of the University of Victoria

#### **MINUTES**

A meeting of the Senate of the University of Victoria was held on March 7, 2014 at 3:30 p.m. in the Senate and Board Chambers, University Centre, Room A180.

## 1. APPROVAL OF THE AGENDA

Motion: (J. Aragon/S. Blackstone)

That the agenda be approved as circulated.

**CARRIED** 

## 2. MINUTES

Motion: (S. Klein/M. Kennedy)
That the minutes of the open session of the meeting of the Senate held on
February 7, 2014 be approved and that the approved minutes be circulated in
the usual way.

**CARRIED** 

## 3. BUSINESS ARISING FROM THE MINUTES

Dr. Eastman reminded members of Senate of the discussion at the last meeting regarding the academic year important dates. She said it would not be possible to change the time for the National Day of Remembrance and Action on Violence Against Women event this year. Doing so could cause disruption to other class schedules. In addition, the committee reviewing the event was expected to come forward with recommendations and it would not be appropriate to implement changes before receiving those.

#### 4. REMARKS FROM THE CHAIR

## a. President's Report

Prof. Cassels provided a report on the federal budget released on February 11, 2014. He said there had been an increase in funding to each of the granting councils. In addition, the establishment of the Canada First Research Excellence Fund had been announced. Prof. Cassels also reported on new investments in internships.

With respect to the provincial budget released on February 18, 2014, Prof. Cassels said the expected reductions in funding to post-secondary had been confirmed. He said it had not yet been confirmed how the reductions would be distributed across institutions but that a pro rata distribution was expected. Prof. Cassels said the anticipated reductions had been built into this

year's budget but the university would have to focus on advocacy as it looked towards next year. Prof. Cassels provided Senate members with information regarding changes to the carbon offsets program outlined in the provincial budget.

Prof. Cassels reminded members of Senate that IDEAFest was underway. He hoped everyone had taken the opportunity to participate in the successful event.

Prof. Cassels reported that the five post-secondary institutions on Vancouver Island had recently signed an agreement re-affirming their commitment to work together to strengthen post-secondary education on the island.

With respect to recent UVic events, Prof. Cassels provided a report on the President's Distinguished Service Awards, the Co-op and Career employer appreciation event, the Victoria Leadership Awards and the Joint Senate Board Retreat.

## b. Other matters

Prof. Cassels invited Carmen Charette, Vice-President External Relations to provide an update on the UVic Difference project. Ms. Charette reminded members of Senate of the report she gave at the last meeting, noting that 8000 responses had been received to the survey that was distributed. Ms. Charette invited members of Senate to engage in the project further by attending one of the FutureCast Dialogues scheduled for the following week.

## 5. CORRESPONDENCE

There was none.

# 6. PROPOSALS AND REPORTS FROM SENATE COMMITTEES

- a. Senate Committee on Admission, Re-registration and Transfer
  - i. Proposed creation of a new admission category called "Special Access Pathway"

Dr. Webb supported the proposal, which he thought would reduce administrative workload and provide better support to students. He suggested it would be useful to follow this proposal with a formal review of the governance structure for the Pathway Program. Dr. Webb commented that some challenges with respect to the structure of the program had been experienced and that a review of this structure would allow for further support to both students and academic units. Dr. Tremblay responded that the Pathway Program began as a pilot program. She agreed that this was the right time to create a more formal governance structure to support it, and said she would provide a report back to Senate.

Motion: (A. Monahan/M. MacDonald)
That Senate approve the creation of a new admission category called "Special Access Pathway" for students applying to the Pathway Program.

#### **AND**

That Senate approve the addition of the following description of the new admission category to the section of the undergraduate academic calendar entitled "Other Applicant Categories", effective May 1, 2014:

# Special Access Pathway

Applicants who satisfy the academic requirements for admission, including the requirements to enter a specific degree program, who do not meet the minimum English language proficiency requirements and who have a minimum IELTS score of 5.5 or a minimum TOEFL score of 71 may enrol in the 12 month Pathway Program in order to enhance their language skills while undertaking coursework for academic credit. Upon satisfaction of both the English language proficiency requirements and achievement of the required minimum GPA of 2.0 (or higher if required by the relevant Faculty) in all credit courses attempted, the student may progress into a regular program.

Students who do not meet these requirements will not be eligible to progress into a regular program, however, a record of the Pathway Program studies, including all academic credit awarded, will be retained as part of the academic record and will appear on the official transcript.

**CARRIED** 

# b. Senate Committee on Agenda and Governance

# i. Appointments to the 2013/14 Senate Committees

Motion: (K. Gillis/S. Blackstone)

That Senate approve the appointments to the 2013/2014 Senate committees for the terms indicated in the attached document.

**CARRIED** 

# c. Senate Committee on Awards

#### i. New and Revised Awards

Motion: (A. Lepp/M. Kennedy)

That Senate approve, and recommend to the Board of Governors that it also approve, the new and revised awards set out in the attached document:

- Karen McFadzean Bursary (new) \*
- Paul R.N. Spencer Bursary (new)

• Gina Quijano Unsung Hero Award (new) \*

\* Administered by the University of Victoria Foundation

**CARRIED** 

# 7. PROPOSALS AND REPORTS FROM FACULTIES

# a. Faculty of Graduate Studies

# i. Faculty Governance Structure

Dr. Capson provided a PowerPoint presentation on a proposed new governance structure for the Faculty of Graduate Studies. He reviewed the current governance structure for the faculty and commented on growth and change in recent years. Dr. Capson indicated that the current governance structure for the faculty was ineffective and had low levels of participation. He confirmed that there was consensus among those who had been consulted that the university was not well served by the current model. Dr. Capson outlined a proposed model for governance of the Faculty of Graduate Studies, which included creation of a faculty council. He outlined two possible membership models for the faculty council, one that included all graduate advisors and another that included elected and proportional representation based on the number of graduate students in a faculty's programs. Dr. Capson asked members of Senate for feedback on the proposal.

Dr. Burke asked how a decision between options for the faculty council would be made. Prof. Cassels explained that Senate had authority to approve governance structures for the faculties and that a recommendation would be presented to Senate for consideration and approval.

Dr. Lewis Hammond said that, given the diversity of graduate programs, she favoured the model that included the graduate advisors. She thought this model would assist with improving communications, although she recognized that the large number of members would mean the council might not be as nimble as one with smaller membership.

Dr. Blackstone also supported the model that included all of the graduate advisors. She noted that representation for her faculty would significantly decrease if proportional representation based on enrolment was the basis for membership on the council.

Dr. Dechev commented that the Faculty of Graduate Studies serves many purposes, one of which is to graduate students. From his perspective, it was important to ensure that faculties serving large numbers of graduate students had an adequate voice. For that reason, he favoured a model based on proportional representation.

Dr. Webb expressed support for bringing forward a proposal to Senate for approval this year. He said he thought it was important to change the governance structure for the faculty and said he was less concerned with which model was presented. Dr. Webb did note that the model based on graduate advisors might be so large that members will not feel accountable to the body.

Dr. Chapman noted that the number of graduate students was the same in both models and suggested that the number be increased in the model with larger membership.

Dr. Wyatt commented on the diversity in graduate programs and suggested that smaller units could end up in unworkable situations if their perspectives were not represented on the council. She wondered if participation in the faculty council could be added to the position expectations for graduate advisors in order to ensure attendance at meeting. Dr. Kennedy noted that members of Senate understand the expectations regarding their attendance and thought these kinds of expectations could be successfully extended to the faculty council.

Dr. Gillis thought the council would be more nimble with a smaller number of members. She said she appreciated the pros and cons of both options, and suggested that the larger model might be accommodated through an effective committee structure.

Dr. Tiedje asked if the models could be combined to achieve the objectives of both. He suggested that all graduate advisors could serve on the council, with a limited number having voting rights.

Dr. Klein wondered why it was necessary to establish a faculty council because all matters considered by the faculty require approval by Senate. He expressed concern about the impact of expectations regarding governance and administrative service on small faculties. Dr. Klein thought it would be worth investigating why attendance levels were so low.

Dr. Archibald shared feedback from members of his faculty, who favoured the graduate advisors model. He thought voting and quorum procedures could be used to ensure equity between faculties.

Dr. Mateer commented that, as Chair of the Senate Committee on Planning, she thought it would be very useful to have program proposals fully and meaningfully vetted by a faculty council in the Faculty of Graduate Studies.

Dr. Webber supported the graduate advisors model. He thought it would be important for the Graduate Executive Committee to continue to play a role, with the council focusing on matters at a higher level. Dr. Webber said the critical point was that the current model was untenable. He said he preferred either model over the current situation.

Mr. Arora said he preferred the elected representative model, which had a higher proportion of students. He thought it was important that the student perspective be adequately represented on the council. Dr. Capson agreed.

Prof. Cassels suggested that a straw vote might provide Dr. Capson with guidance going forward. He indicated that the vote would not be binding but would help to determine which model Senate members preferred. A straw vote was conducted. Fifteen members selected the graduate advisors model. Fourteen members selected the elected representatives model. Eleven members selected a hybrid model. Three members indicated that they preferred none of the models or objected to the proposal.

#### 8. OTHER BUSINESS

# a. Art Collections Policy (BP3310)

Dr. Blackstone expressed support for the proposed policy. She commented on the calibre and diversity of the university's art collection and thought it was appropriate to develop a policy that would ensure proper care and an improved connection to the university's teaching and research mission.

Dr. Wyatt asked about the consultation process for acquisition and deaccessioning of artwork. She thought it was important to conduct adequate consultation to determine how and by whom artwork is being used for teaching. Ms. Charette responded that careful consideration is being given to how to best support the academic mission of the university. Mary Jo Hughes, Director of the Legacy Art Galleries provided a brief explanation of the decision making process for acquisition and deaccessioning. Dr. Wyatt said she would prefer to see explicit reference to consultation included in the procedures.

Dr. Burke said it was regrettable that the consequence of recent changes was that the collection was now less accessible to those who use it for an academic purpose. He thought the collection should be accessible to as many members of the university community as possible. Ms. Charette responded that, out of 27000 pieces in the collection, approximately 1000 pieces had been classified as cultural property. She explained that there are strict requirements the university must follow to protect cultural property for future generations. Ms. Hughes explained that approximately 100 pieces of cultural property had been removed from display around campus.

Dr. Baer commented on the sections of the policy and procedures regarding loans. He noted that loans are at the discretion of the director. Dr. Baer asked about the criteria being applied to determine whether loans will be approved and thought there were more criteria being applied than those outlined in the procedures. He said he would be more comfortable if loan requests were considered by a committee, instead of leaving the decision in the hands of one person.

Dr. Webber supported the policy and thought it was appropriate that the university was professionalizing the way in which its art collection is managed. He expressed one concern with the procedures, which was that they indicated that the collection would simply be managed as a museum. Dr. Webber commented that artwork on campus is used for other purposes, for example to send messages. He commented on placement of artwork outside the First People's House, noting that it was not simply placed there in accordance with museum standards. Dr. Webber said he was worried that the larger purposes for displaying artwork could be lost.

Dr. Webb said he appreciated the policy and was struck by the extent which Senate members care about the university's art collection. He suggested it might be appropriate to table approval of the policy in order to allow the feedback to be considered and incorporated, as appropriate. Prof. Cassels asked if there were any regulatory requirements that demanded immediate approval of the policy. Ms. Charette said the policy was required to meet federal regulations but that some time could be taken to consider the feedback received.

Dr. Beam asked if the procedures would be brought back to Senate with the policy. Prof. Cassels said the policy would be brought to Senate for approval, and the procedures would be provided for information.

Motion: (M. Webb/M. Kennedy)
That the Art Collections Policy (BP3310) be tabled to a future meeting of Senate.

**CARRIED** 

# 9. PROPOSALS AND REPORTS FROM THE VICE-PRESIDENT ACADEMIC AND PROVOST

Dr. Tremblay provided an update on the core review. She said the university had submitted its interim report, which would be made available on the Senate SharePoint site.

Dr. Tremblay reported on the enhanced planning process. She said a website providing information about the process had been set up and encouraged Senate members to review the information.

There being no other business, the meeting was adjourned at 4:50 p.m.

Senate Meeting March 7, 2014

|                          |  |              | Senate Meeting March 7, 2014                               |  |
|--------------------------|--|--------------|--|--|
| Name                     | In Attendance  | Regrets      |  | Position   |
| Carrie Andersen          |  |              | Associate University Secretary                             | By Invitation  |
| Janni Aragon             | 20   |              | Faculty of Social Sciences                                 | Elected by the faculty members                             |
| John Archibald           | PA   |              | Dean, Faculty of Humanities                                | Ex officio   |
| Pavan Arora              | - DAV  |              | Student Senator, Graduate Studies                          | Elected by the students                                    |
| Doug Baer                | ) DC   |              | Faculty of Social Sciences                                 | Elected by the faculty members                             |
| Sikata Banerjee          |  |              | Faculty of Humanities                                      | Elected by the faculty members                             |
| Rachel Barr              |  |              | Student Senator, Social Sciences                           | Elected by the students                                    |
| Nav Bassi                | D/   |              | Convocation Senator  | Elected by the convocation                                 |
| Sara Beam                | <b>SC</b>  |              | Faculty of Graduate Studies                                | Elected by the Faculty                                     |
| Peter Bell               | 3  |              | Student Senator, Graduate Studies                          | Elected by the students                                    |
| Jonathan Bengtson        | a a  |              | University Librarian                                       | Ex officio   |
| Sarah Blackstone         | AS   | 0            | Dean, Faculty of Fine Arts                                 | Ex officio   |
| Howard Brunt             |  | 9            | Vice-President Research                                    | Ex officio   |
| Robert Burke             |  |              | Faculty of Science   | Elected by the Faculty                                     |
| Jared Burnett-Mccreery   |  |              | Student Senator, Engineering                               | Elected by the students                                    |
| Gillian Calder           | ×  |              | Faculty of Law   | Elected by the Faculty                                     |
| Rosaline Canessa         |  |              | Faculty of Social Sciences                                 | Elected by the Faculty                                     |
| David Capson             | ×  |              | Dean, Faculty of Graduate Studies                          | Ex officio   |
| Oscar Casiro             |  | R            | Head, Division of Medical Sciences                         | Ex officio   |
| Jamie Cassels            | ×  | -            | President and Vice-Chancellor                              | Chair of Senate  |
| Alison Chapman           | A CONTRACTOR OF THE PROPERTY O |              | Faculty of Humanities                                      | Elected by the faculty members                             |
| Lauren Charlton          | <b>A</b>   | 0            | Registrar  | By Invitation  |
| Carolyn Crippen          |  |              | Faculty of Education                                       | Elected by the Faculty                                     |
| Nikolai Dechev           |  |              | Faculty of Engineering                                     | Elected by the Faculty                                     |
| Florin Diacu             |  |              | Faculty of Science   | Elected by the Faculty                                     |
| Peter Driessen           |  |              | Faculty of Engineering                                     | Elected by the Faculty                                     |
| Jim Dunsdon              |  |              | Associate Vice-President Student Affairs                   | By Invitation  |
| Julia Eastman            | <b>X</b>   |              | University Secretary                                       | Secretary of Senate  |
| Murray Farmer            |  |              | Chancellor   | Ex officio   |
| Mark Gillen              | ×  |              | Faculty of Law   | Elected by the Faculty                                     |
| Kathryn Gillis           | \$   |              | Faculty of Science   | Elected by the faculty members                             |
| Reuven Gordon            |  |              | Faculty of Engineering                                     | Elected by the faculty members                             |
|                          |  | <del>-</del> | Peter B. Gustavson School of Business                      | Elected by the Faculty                                     |
| Rebecca Grant            |  |              | Student Senator, Social Sciences                           | Elected by the Faculty  Elected by the students            |
| Nadia Hamdon             |  |              |  |  |
| Matthew Hammer           |  |              | Student Senator, Humanities                                | Elected by the students                                    |
| Linda Hannah             | <b>Y</b>   |              | Convocation Senator  | Elected by the convocation                                 |
| Lucia Heffelfinger Orser |  |              | Student Senator, Humanities                                | Elected by the students                                    |
| Susan Karim              | · to   |              | Student Senator, Education                                 | Elected by the students                                    |
| Peter Keller             | - 5  |              | Dean, Faculty of Social Sciences                           | Ex officio   |
| Mary Kennedy             | X  |              | Faculty of Education                                       | Elected by the Faculty                                     |
| Saul Klein               |  |              | Dean, Peter B. Gustavson School of Business                | Ex officio   |
| Patricia Kostek          | ~ 0  |              | Faculty of Fine Arts                                       | Elected by the Faculty                                     |
| Robbyn Lanning           | PUR  |              | Convocation Senator  | Elected by the convocation                                 |
| Annalee Lepp             | X  |              | Faculty of Humanities                                      | Elected by the Faculty                                     |
| Susan Lewis Hammond      | 90   | _ Di _       | Faculty of Fine Arts                                       | Elected by the faculty members                             |
| Robert Lipson            | Z  |              | Dean, Faculty of Science                                   | Ex officio   |
| Maureen MacDonald        | (6)  |              | Dean, Division of Continuing Studies                       | Ex officio   |
| Bowen Macy               |  |              | Student Senator, Social Sciences                           | Elected by the students                                    |
| Andrew Marton            | W/   |              | Associate Vice-President International                     | By Invitation  |
| Catherine Mateer         |  |              | Associate Vice-President Academic Planning                 | By Invitation  |
| Cathy McIntyre           |  |              | Convocation Senator  | Elected by the convocation                                 |
| Lianne McLarty           |  |              | Faculty of Fine Arts                                       | Elected by the Faculty                                     |
| Kelsey Mech              | 0  |              | Student Senator, Science                                   | Elected by the students                                    |
| Adam Monahan             | X  |              | Faculty of Science   | Elected by the faculty members                             |
| Yianni Pappas-Acreman    |  |              | Student Senator, Law                                       | Elected by the students                                    |
| Laura Parisi             | X  |              | Faculty of Humanities                                      | Elected by the Faculty                                     |
| Leslee Francis Pelton    | <del>A</del>   |              | Faculty of Education                                       | Elected by the faculty members                             |
| Mary Ellen Purkis        |  | 7            | Dean, Faculty of Human and Social Development              | Ex officio   |
| Ted Riecken              | ×  |              | Dean, Faculty of Education                                 | Ex officio   |
| Emily Rogers             |  |              | Student Senator, Human and Social Development              | Elected by the students                                    |
| Abdul Roudsari           | . 80   |              | Faculty of Human and Social Development                    | Elected by the Faculty                                     |
| Esther Sangster-Gormley  | 1  |              | Faculty of Human and Social Development                    | Elected by the Faculty                                     |
| Brock Smith              | X  |              | Peter B. Gustavson School of Business                      | Elected by the Faculty                                     |
| Tracie Smith             | ~  | <u> </u>     | Librarian  | Elected by the Professional Librarians                     |
| Ann Stahl                |  |              | Faculty of Social Sciences                                 | Elected by the Professional Elected by the faculty members |
| Gina Starblanket         |  |              | Student Senator, Graduate Studies                          | Elected by the racdity members  Elected by the students    |
|                          | ×  |              | Student Senator, Graduate Studies Student Senator, Science | Elected by the students  Elected by the students           |
| Nick Tang                |  |              |  | Ex officio   |
| Thomas Tiedje            | 8  |              | Dean, Faculty of Engineering                               |  |
| Reeta Tremblay           |  |              | Vice-President Academic and Provost                        | Ex officio   |
| Alicia Ulysses           |  |              | Faculty of Humanities                                      | Elected by the Continuing Sessionals                       |
| John Walsh               |  |              | Faculty of Graduate Studies                                | Elected by the Faculty                                     |
| Michael Webb             |  |              | Faculty of Social Sciences                                 | Elected by the Faculty                                     |
| Jeremy Webber            |  |              | Dean, Faculty of Law                                       | Ex officio   |
| Margot Wilson            | . 7  |              | Faculty of Social Sciences                                 | Elected by the faculty members                             |
| Victoria Wyatt           | , dd   |              | Faculty of Fine Arts                                       | Elected by the faculty members                             |

# MEMBERSHIP OF THE SENATE OF THE UNIVERSITY OF VICTORIA

# Effective December 12, 2013

| EV OFFICIO MEMBER                            | S. H.: '4- A-4 S4' 25 (0) (- S.  | MEMBERG ELECTED DY THE EA  | OUT TV   |  |
|--|--|--|--|--|
|  |  | MEMBERS ELECTED BY THE FACULTY   |  |  |
| Chancellor: Murray Fari                      | ,  | MEMBERS (continued)  |  |  |
|  | ncellor: Jamie Cassels, Chair  | Communication of Line  | (20/6/14)  |  |
| V.P. Academic & Provo                        |  | Susan Lewis Hammond–FINE   | (30/6/14)  |  |
| V.P. Research: Howard                        |  | Adam Monahan - SCIE  | (30/6/14)  |  |
| Dean, Peter B. Gustavson School of Business: |  | Leslee Francis Pelton – EDUC   | (30/6/14)  |  |
| Saul Klein                                   |  | Ann Stahl - SOSC   | (30/6/16)  |  |
| Dean of Education: Ted                       |  | Victoria Wyatt – FINE  | (30/6/16)  |  |
| Dean of Engineering: Thomas Tiedje           |  | Margot Wilson - SOSC   | (30/6/15)  |  |
|  | dies: Maureen MacDonald  |  |  |  |
| Dean of Fine Arts: Saral                     |  | MEMBERS ELECTED FROM THE STUDENT   |  |  |
| Dean of Graduate Studie                      |  | ASSOCIATION – Section 35 (2) (h)   |  |  |
| Dean of Humanities: Jol                      |  | Pavan Arora (GRAD)   | (30/6/14)  |  |
| Dean of HSD: Mary Elle                       |  | Rachel Barr (SOSC)   |  |  |
| Dean of Law: Jeremy W                        |  | Peter Bell (GRAD)  |  |  |
| Dean of Science: Robert                      | <u>.</u>   | Jaied Bullieu-McCleery (ENOK)  |  |  |
| Dean of Social Sciences                      |  | Nadia Hamdon (SOSC)  | **   |  |
| University Librarian: Jon                    | nathan Bengtson  | Matthew Hammer (HUMS)  | "  |  |
|  |  | Susan Karim (EDUC)   | 66   |  |
| MEMBERS ELECTED B                            | Y THE FACULTIES - Section  | Bowen Macy (SOSC)  | 66   |  |
| 35 (2) (g)                                   |  | Kelsey Mech (SC IE)  | **   |  |
| BUSI: Rebecca Grant                          | (30/6/16)  | Lucia Heffelfinger Orser (HUMS)  | **   |  |
| Brock Smith (3                               | 30/6/15)   | Yianni Pappas-Acreman (LAW)  | 66   |  |
| EDUC: Carolyn Crippe                         | en (30/6/16)   | Emily Rogers (HUMA)  | 66   |  |
| Mary Kennedy                                 |  | Gina Starblanket (GRAD)  | 66   |  |
| ENGR: Peter Driessen                         | (30/6/16)  | Nick Tang (SCIE)   | 66   |  |
| Nikolai Decher                               | at the second se | TBA (BUSI)   | 66   |  |
| FINE: Patricia Kostek                        |  | TBA (FINE)   | 66   |  |
| Lianne McLart                                |  |  |  |  |
| GRAD: Sara Beam (30/6/16)                    |  | MEMBERS ELECTED BY THE CONVOCATION   |  |  |
| John Walsh (30/6/14)                         |  | - Section 35 (2) (i)   |  |  |
| HUMA: Abdul Roudsar                          |  |  |  |  |
|  | r-Gormley (30/6/16)  | Nav Bassi  | (31/12/14)   |  |
| HUMS: Annalee Lepp                           |  | Linda Hannah   | (31/12/14)   |  |
| Laura Parisi (3                              |  | Robbyn Lanning   | (31/12/14)   |  |
| LAWF: Gillian Calder                         | ,  | Cathy McIntyre   | (31/12/14)   |  |
| Mark Gillen (3                               |  |  |  |  |
| SCIE: Robert Burke (                         |  | <b>ADDITIONAL MEMBERS</b> - Section  | 35 (2) (k)   |  |
| Florin Diacu (3                              |  | Head, Division of Medical Sciences:  | Oscar Casiro   |  |
| SOSC: Rosaline Canes                         | · · · · · · · · · · · · · · · · · · ·  | Member elected by the Professional   | Librarians:  |  |
| Michael Webb                                 |  | Tracie Smith (30/06/15)  |  |  |
| 1.1101.1101                                  | (0 0, 0, 1 1)  | Continuing Sessional: Alicia Ulysses   | s (30/06/14)   |  |
| MEMBERS ELECTED B                            | Y THE FACULTY MEMBERS  |  |  |  |
| - Sections 35 (2) (                          |  | <b>SECRETARY OF SENATE</b> - Section   | 64 (2)   |  |
| Janni Aragon – SOSC                          | (30/6/15)  | University Secretary: Julia Eastman  |  |  |
| Doug Baer – SOSC                             | (30/6/14)  | •  |  |  |
| Sikata Banerjee - HUMS                       |  | BY INVITATION - Seated with speci  | fied speaking  |  |
| Alison Chapman – HUM                         | All  | rights   |  |  |
| Kathryn Gillis – SCIE                        | (30/6/14)  | Assoc. V.P. International – Andrew Marton  |  |  |
| Reuven Gordon – ENGR                         | ,  | Assoc. V.P. Student Affairs: Jim Dunsdon   |  |  |
| Touren Goldon - Livon                        | (30/0/11)  | Assoc. V.P. Academic Planning: Catherine Mateer  |  |  |
|  |  | Registrar: Lauren Charlton   |  |  |
|  |  | Associate University Secretary: Carr   | ie Andersen  |  |
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